

Cambridge Judge Business School

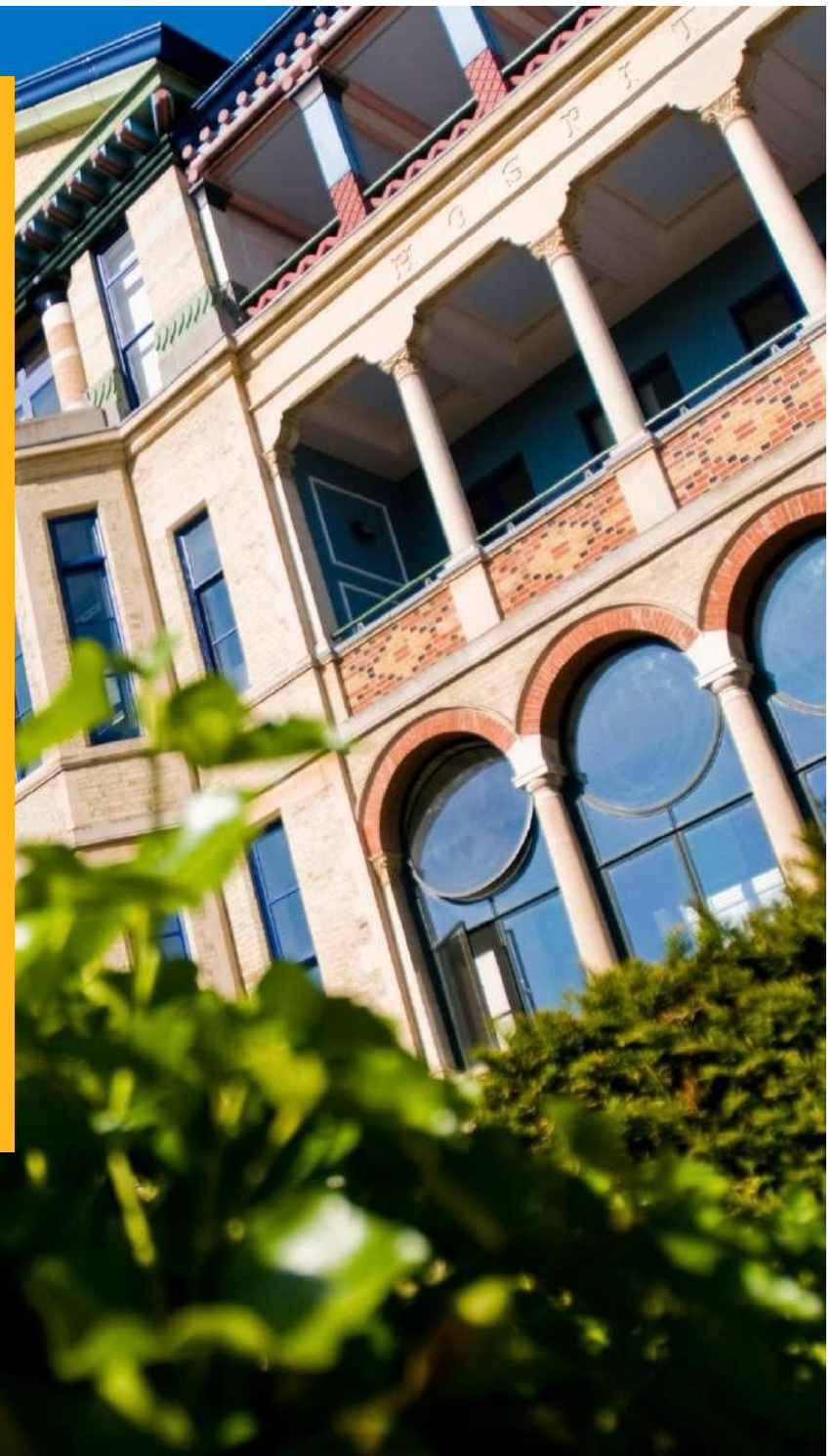
Management Studies Tripos

Management Studies Tripos (MST) Information Meeting for Entry 2026/27

- Dominique Lauga, MST Director
- Bella Stewart, MST Programme Administrator
- 5th March 2026



**UNIVERSITY OF
CAMBRIDGE**
Judge Business School



Overview

- Welcome
- Course Overview
 - Curriculum
 - Assessment
- The Student Perspective
- Applications and Enquiries
- Questions

The Aim of the Management Studies Tripos

*To offer undergraduates in their final year
an academically rigorous and professionally relevant pathway
to study business and management*

- To help become more knowledgeable about the world of business and management
- Be increasingly comfortable in ability to manage self and working with others

Class profile

- 42 students*
- 4th year 55% / 3rd year 45%
- 24 Colleges / 15 Subjects represented
- *MST class is max 50 students*

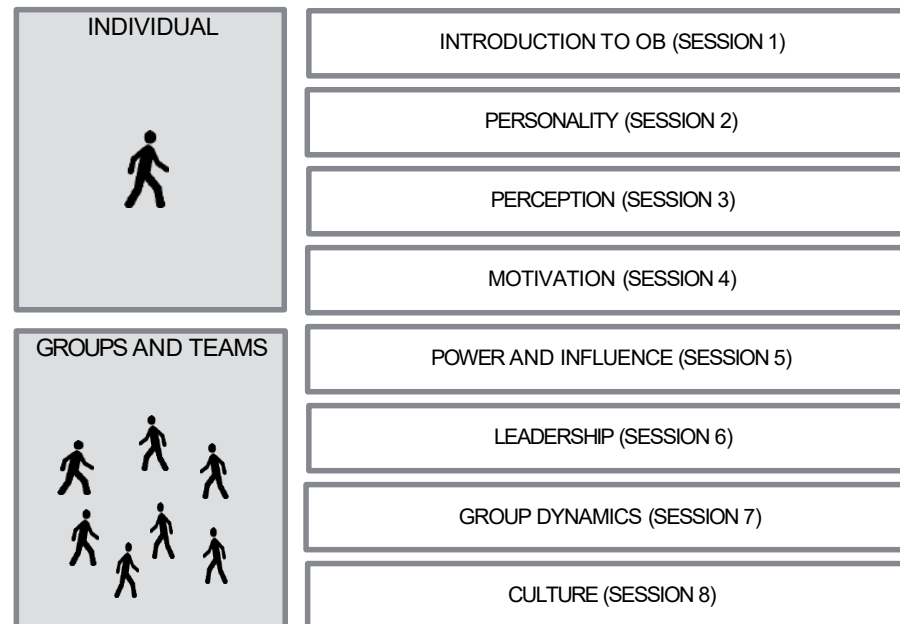
MS1 Organisational Behaviour

Prof. Raja Chattopadhyay, Prof. Elizabeth George & Dr Yeun Joon Kim (Joon)

Organisational behaviour (OB) is a field of study that investigates the attitudes and behaviours of individuals and groups within organisations for the purpose of applying such knowledge toward improving organisational effectiveness.



MS1 Organisational Behaviour



MS2 Quantitative Methods

Prof. Houyuan Jiang

- Expose students to key quantitative methodologies
 - Data analysis
 - Statistics
 - Decision analysis
 - Decision making tools
- Build and check business intuitions

Dr. Bang Nguyen, Associate Professor of Finance

MSE10: Topics in Corporate Finance

- Corporate finance is one of the essential tools in managing a corporation, especially at the top executive level, the basis of finance industry, and an important research topic in Financial Economics.
- MSE10 provides future corporate leaders with solid theoretical knowledge and highly applied and practical skills on crucial issues in corporate finance through formal lectures and case studies.
 - Open to all students of diverse backgrounds, no pre-requisites
 - As a follow-up on finance and accounting courses in Michaelmas (i.e. MS4)
 - Highly applied and directly relevant to careers in investment banking, commercial banking, consulting, and general management

Dr. Bang Nguyen, Associate Professor of Finance

MSE10: Topics in Corporate Finance

- ❑ Topics covered
 - Capital Budgeting Decisions
 - Risk, Return, and the Cost of Capital
 - Capital Structure
 - Corporate Valuation (with application in mergers and acquisitions, private equity, leverage buy-outs, etc.)
- ❑ Delivery: each topic includes
 - Two hours of lecture
 - One case (presented by a group, written on by another group)
- ❑ Assessment
 - Group presentation of case studies: 35%
 - Individual term project on a real-world company: 65%

MST Curriculum* – Core Modules, Electives & Project

Michaelmas	Lent	Easter
<ul style="list-style-type: none"> Quantitative Methods 	<ul style="list-style-type: none"> Organisational Behaviour 	
<ul style="list-style-type: none"> Economics of Firms & Markets 	<ul style="list-style-type: none"> Negotiations Workshop 	
<ul style="list-style-type: none"> Accounting & Finance 		
<ul style="list-style-type: none"> Operations Management 		
<ul style="list-style-type: none"> Marketing 		

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<ul style="list-style-type: none"> Economics of Firms & Markets 	<ul style="list-style-type: none"> Negotiations Workshop 	
<ul style="list-style-type: none"> Accounting & Finance 	<p>Two electives of:</p>	
<ul style="list-style-type: none"> Operations Management 	<ul style="list-style-type: none"> The Future of Work 	
<ul style="list-style-type: none"> Marketing 	<ul style="list-style-type: none"> Environment & Sustainability 	
	<ul style="list-style-type: none"> Macroeconomics* 	
	<ul style="list-style-type: none"> Topics in Corporate Finance 	
	<ul style="list-style-type: none"> Strategic Management 	
	<ul style="list-style-type: none"> Business Innovation in a Digital Age 	

MST Curriculum* – Core Modules, Electives & Project

Michaelmas	Lent	Easter
<ul style="list-style-type: none"> Quantitative Methods 	<ul style="list-style-type: none"> Organisational Behaviour 	<ul style="list-style-type: none"> Consulting Project
<ul style="list-style-type: none"> Economics of Firms & Markets 	<ul style="list-style-type: none"> Negotiations Workshop 	
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Core Modules

MS1 Organisational Behaviour:

- Investigates impact of individuals and groups have on behaviour within organisations
- Personality, Culture, Leadership

MS2 Quantitative Methods:

- Expose students to key quantitative methodologies
- Data analysis, Statistics, Decision analysis and tools

MS3 Economics of Firms & Markets:

- Demand and Supply, Consumer Choice, Game Theory
- Learn how to apply economics as a manager

MS4 Accounting & Finance:

- Analysis of the key three financial statements
- Capital budgeting, Working capital

MS5 Operations Management:

- Design, management, and improvement of processes
- Operational excellence and sustainable improvements

MS6: Marketing:

- What's marketing and why it's important for business?
- Marketing Analytics, Pricing, Branding

Electives

MSE7 The Future of Work

- Management of one of the most important resources – employees, their skills, and their knowledge

MSE8 Environment & Sustainability:

- Explores the relationship between environment, technology and sustainability and corporate responses

MSE9 Macroeconomics:

- Economies in the long run, economies in the short run and the monetary and financial systems.

MSE10 Topics in Corporate Finance:

- Provides applied knowledge on crucial issues in corporate finance through real-world cases.

MSE11: Business Innovation in a Digital Age:

- Looks at innovation, digital technologies, platforms and new business models.

MSE12 Strategic Management:

- Introduction to strategy and questions: “why do some firms perform better than others?”

Lectures & Supervisions

- **Lecture** attendance at is a key part of the MST learning experience
- Be prepared for lectures – complete required readings, exercises, etc. beforehand
- Participate – learn from your classmates as well as the lecturer
- **Supervisions** are centrally organised by CJBS
 - Four supervisions per core course
 - Three supervisions per elective
- Typically, groups of 4 or 5 students
 - Individual lecturers will confirm arrangements for their courses in the first class.

Consulting Project

- Apply theory to address a pressing, practical business problem
- Carried out in groups of 3 or 4 students ~ a five-week period in Easter Term
- Supported by client sponsor and an academic supervisor from CJBS
- Outputs are a presentation to client and a 6,000 word academic report
- Working with a sponsor organisation – corporates, start-ups, government depts, and charities



Assessment*

- **Core modules:**
 - Paper M1 Organizational Behaviour – *by university examination*
 - Paper M1 Marketing – *by individual essay*
 - Paper M2 Quantitative Methods – *by university examination*
 - Paper M2 Operations Management – *by individual essay*
 - Paper M3 Accounting & Finance and Economics of Firms & Markets – *by university examination*
 - Negotiation workshop – *by individual essay*
- **Electives** vary, but typically a mix of assignments, coursework and presentations
- **Consulting project** by presentation to the client and written report
- **Programme assessment**

• Core modules (10% per module)	60%
• Electives (10% per module)	20%
• Negotiations workshop	5%
• Project	15%

Careers – Examples of Past Placements

- McKinsey & Company
- Bain & Co.
- Boston Consulting Group
- EY
- Accenture
- PWC
- Monitor Deloitte
- L.E.K Consulting
- Javelin Group
- Allen and Overy
- Clifford Chance
- Start-ups
- JP Morgan
- Morgan Stanley
- Barclays
- BNP Paribas
- Boutique Investment Banking and Private Equity firms
- Mastercard
- Hays Recruitment
- Unilever
- HM Government
- Civil Service Fast Stream
- NGO & Charity sector



The University Careers Service offers support from deciding what careers may be of interest through to help with interviews and assessment centres.

Insight on Student Experience



Admission Requirements

- The MST is heavily oversubscribed for a limited number of places, and unfortunately it means we cannot offer a place to all interested students.
- In the last three years, the entry requirement has been a minimum overall average of 66%, and **we anticipate the cut-off for 2026-27 entry will be no lower than 66%.** **The precise cut-off will be subject to the number and quality of applications we receive.**
- **For current 3rd year students:**
 - Offers to be made on the basis of weighted average of results from second and third-year university examinations. Third year results will account for 70% and second-year results for 30%
- **For current 2nd year students:**
 - Offers to be made solely on the basis of 2nd year university examinations
- **For MML / AMES students returning from Year Abroad:**
 - Offers to be made solely on the basis of 2nd year university examination

Admission Requirements

- We do not accept deferred applications (i.e., applications for 2027-28).
- **For MML / AMES students who will be going on a Year Abroad in their 3rd year:**
 - welcome to apply in Lent Term 2027 with Year 2 results
- **For MML / AMES students returning from Year Abroad to Part II of MML / AMES :**
 - welcome to apply in March-May 2027 for a fourth year of MST

Admissions Timeline

Apply via your College **by Friday 1st May 2026** – some Colleges may operate earlier deadlines

Offers – for current 3rd year students:

- Unconditional offers to applicants on their Year Abroad who already met the minimum requirement in their Y2 overall mark will be sent by **Friday 22nd May 2026**, via your student email
- Unconditional offers to all other 3rd year applicants meeting the minimum requirement will be made after we receive exam results in June 2026

Offers – for current 2nd year students:

- Unconditional offers made to those meeting the minimum requirement after June 2026 exam results released

The admissions committee will meet frequently throughout June to expedite the confirmation of offer process.

We do not have access to applicants' examination results, and **applicants should upload these via the MST Admissions site on University Moodle** as soon as possible so a decision can be made by the admissions committee (confirmed by Colleges).

To maximise opportunity to your fellow students, we ask that you accept or reject your offer within two weeks of when it was made.



Overall Degree Classification

- **For students currently in their 2nd year of study:**
 - Candidates taking the Management Tripos in their third year will be **classed using the 0:30:70 weighting**, with 30% of marks coming from the second-year Tripos. The MST will account for 70% of a student's final degree outcome.
- **For students currently in their 3rd year of study:**
 - Candidates taking the Tripos in their fourth year will be **classed by their Part II Tripos scheme only**. The Management Studies Tripos result **will not** be factored into the overall degree classification.
 - All module marks and class for the MST will continue to appear on the official university grade transcript.
- **For MML/AMES students returning from Year Abroad:**
 - MML/AMES students will be **classed using a 0:30:0:70 weighting**, with 30% of marks from second-year Tripos and the MST accounting for 70% of a student's final degree outcome.

Common Questions

Comments from Tutor or DoS

- We appreciate any further background that may be provided as part of your application, and we read all comments. However, the comments, on their own, do not override the need for an applicant to meet our minimum academic requirements.

Mitigating circumstances

- In order to be considered for mitigation, we require confirmation from the College that, at the time of the relevant examination(s), an Examination Warning or official recognition was in place, regardless of whether it was used. This information should be provided to us by the College at the time of application.

I'm a current 2nd year student. Can I apply again in my 3rd year of study?

- As a 2nd year student, if you are unsuccessful in your application this year, you are welcome to apply again in your 3rd year .

Fees and Enquiries

International / Overseas students:

- International/Overseas students should note that changing to MST may incur a significant increase in fees from your previous subject of study. View the fee structure for undergraduate courses in 2026/27.

Enquiries: Management Studies Tripos team tripos@jbs.cam.ac.uk

Further information on MST:

- <http://www.jbs.cam.ac.uk/programmes/programmes-for-members-of-the-university-of-cambridge/undergraduate/>

Note: If you accept your place in the programme, please note that induction is likely to take place at CJBS from **Monday 5 October 2026**, ahead of the official term starting. You are required make arrangements to be in Cambridge on time to attend all orientation sessions in person.

Management Studies Tripos Information Meeting 2026





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